

THE WHITE HOUSE
WASHINGTON

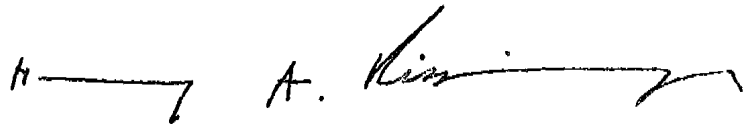
August 24, 1973

MEMORANDUM FOR

THE NSC STAFF

I wanted you all to know that my nomination as Secretary of State will in no way affect the important role you have played -- and will continue to play -- in the formulation and conduct of our foreign relations. A first-rate NSC Staff will remain essential to the effective management of our foreign policy in the years ahead.

You have been superlative performers despite the many hours of toil under extreme pressure, and I deeply appreciate everything you have done for the President, for me, and for the country. I hope you will all be willing to stay on to work with me in the exciting time that lies before us.

A handwritten signature in dark ink, appearing to read "H. A. Kissinger", with a stylized flourish at the end.

Henry A. Kissinger